CONTENTS

- About Us
- Mission - Vision
- Organization Structure
- TKYD Board of Directors
- TKYD Membership Privileges
- Field of Activities
  - Working Groups
  - Trainings
  - Private Programs
  - Anadolu Seminars
  - Corporate Governance Summit
  - Corporate Governance Awards
  - International Projects
  - Publications
  - Communication Channels
ABOUT US

Founded in 2003, Corporate Governance Association of Turkey (TKYD) is a non-profit organization aiming to develop and promote adherence to corporate governance standards and guidelines in Turkey.

Starting from publicly-held to family owned companies, from the state-owned enterprises to civil society organizations, from the sport clubs to economy journalism, conformance with the corporate governance principles is becoming more important as the basic tool for and the basic principle of a fair, transparent, accountable and responsible environment for today's global business world.
MISSION & VISION

MISSION

Leading, guiding and supporting the adoption and implementation of corporate governance principles in Turkey and the region.

VISION

Our country's corporations are becoming to have high performance, competitive, international management principles and to create the most value-added corporations for their shareholders.

TARGET

To be the point of reference for all those seeking expert guidance on corporate governance.
BOARD OF DIRECTORS

Ali Aydın Pandır
Chairman

İlhami Koç
Vice President

Gür Çağıdaş
Vice President

Orhan Turan
Vice President

Can Çağka
Bookkeeper of the Board

Kayra Üçer
Secretary of the Board

Fatma Füsun
Board Member

Feyyaz Ünal
Board Member

Nevra Özhatay
Board Member

Ayşen Üztena
Board Member

Sami Erol
Board Member

Mustafa Doğrusoy
Substitute Board Member

Selim Oktar
Substitute Board Member

Aydın Buğra İlişer
Substitute Board Member

Ümit İhsan Yavuğlu
Substitute Board Member

Nursel İlen
Substitute Board Member

Dr. Erkin Erimez
Substitute Board Member

Mehmet Buldurgan
Substitute Board Member

Ayşen Beğüm
Substitute Board Member

Cihat Takunyacı
Substitute Board Member
TKYD MEMBERSHIP PRIVILEGES

- Share and exchange information, experience and knowledge about best practices in corporate governance with 47 Corporate Members and more than 600 individual members
- Participate in agenda meetings and members-only panels about hot issues
- Membership and attendance to Working Groups and opportunity to raise recommendations
- Extend your communication network with happy hours, year-end meetings, and social activities
- Privileged participation to international conferences and seminars
- Continuous access to the latest information in the field of corporate governance through periodicals, publications and website
CORPORATE MEMBERS
FIELD OF ACTIVITIES – WORKING GROUPS

Working groups, which were created in accordance with the agenda in TKYD, aim to increase the effectiveness of the activities

Working Groups:

- **Capital Markets Working Groups**
  Responsible Board Member: Ümit Yayla
  President of the Working Group: Ozan Altan, İrem Çalışkan

- **Board of Director Working Groups**
  Responsible Board Members: Füsun Akkal Bozok, Mustafa Doğrusoy
  President of the Working Group: Ali Kamil Uzun

- **Family Business Working Groups**
  Responsible Board Members: Mustafa Doğrusoy, Mehmet Buldurgan, Aydin Buğra İIter
  President of the Working Group: Mehmet Özdeniz

- **Civil Society Organizations Working Groups**
  Responsible Board Member: Orhan Turan
  President of the Working Group: Dr. Yılmaz Argüden
The training activities of TKYD continue since 2005.

The training programs aim to support the implementation of the corporate governance practices and allowing Turkish professionals an easy access to the most up-to-date information available in Turkey and globally.
Board Members Special Program, which is followed with great interest since 2008, is organized especially for shareholders and independent board members several times a year.

The program takes one and a half day. After topic theoretically transferred, program continues with experience sharing and application examples. Attenders are offered a rich contend.
FIELD OF ACTIVITIES – ANATOLIA SEMINARS

Access to approximately 1800 main shareholder was provided by 41 program in 15 cities in Anatolia.

- Private Sector Specific Programs
- College Visits
- Local Media Meetings
- Non-governmental Organization Workshops
The Corporate Governance Summit organized by TKYD in January every year and the topics that are important in the agenda in various panels organized during the year are open to discussion with the participation of national and international experts.

Board members from leading companies in Turkey, senior executives and CEOs come together in Corporate Governance Summit organized by TKYD since 2008.
FIELD OF ACTIVITIES – CORPORATE GOVERNANCE SUMMIT

Attendance Profile

TKYD
- Business World professionals
- Representatives from public institutions and organizations
- Representatives from regulatory institutions and organizations
- Representatives from the family business
- Academicians
- Board members
- Shareholders
- Managers and representatives of the NGOs
- Press and media

And everyone interested in the subject meets together at the TKYD Corporate Governance Summit for 10 years.
Patronlar, VL Uluslararası Karasal Yönetim Zirvesi kapsamında düzenlenen panelde biraraya geldi:

Sabancı: Sermayeye ihtiyacımız var

Sabancı Holding Yönetim Kurulu Başkanı Güler Sabancı, sermaye piyasalarına yön veren, şirketten en önemli beklentisi, "Fotograf alları, 2012’de bu sektörün ön plana çıkması" olarak belirtti.


"Stratejik ortaklık temmuz sonu


SERMAYE ÇEKMEK IÇIN DEĞİŞİM ŞART

Yumuşak inisi baarsız yardımı yüzde 4 büyürsünüz

KOBİLER İTİTICI GÜÇ

Yunanlılar'ın emeklikli oyunu

Ekonomiye yön veren sektörlerin,尤其是能源和交通领域，目前已经出现了明显的增长。随着这些领域的增长，公司之间的合并和收购活动也变得更加频繁。这些合并和收购活动不仅为公司带来了新的市场机会，也为投资者带来了更高的回报。


"Stratejik ortaklık temmuz sonu


SERMAYE ÇEKMEK IÇIN DEĞİŞİM ŞART

Yumuşak inisi baarsız yardımı yüzde 4 büyürsünüz

KOBİLER İTİTICI GÜÇ

Yunanlılar'ın emeklikli oyunu

Ekonomiye yön veren sektörlerin,尤其是能源和交通领域，目前已经出现了明显的增长。随着这些领域的增长，公司之间的合并和收购活动也变得更加频繁。这些合并和收购活动不仅为公司带来了新的市场机会，也为投资者带来了更高的回报。
Annual “Corporate Governance Awards” aims to create awareness about corporate governance and promote best practices. The awards are given upon the yearly Corporate Governance Ratings of BIST Corporate Governance Index companies.

Categories:

- 3 Companies Having the Highest Corporate Governance Ratings
- Company that has the Highest Yearly Increase in Corporate Governance Rating
- Company Having the Highest Rating for the Board of Directors Category
- Non-Public Company Having the Highest Corporate Governance Rating
- 3 NGOs Having the Highest Corporate Governance Ratings
TKYD Members find opportunity to come together in the Member Meetings which are organized two times a year. Member meetings enriched with guest speakers in line with the agenda on corporate governance offer networking opportunities for TKYD members.
FIELD OF ACTIVITIES – INTERNATIONAL PROJECTS

- Center for International Private Enterprise
  - Collaborations since 2005
  - 4 Project agreement
  - Regional Projects
- International Finance Corporation
- International Integrated Reporting Council
- Global Reporting Initiative
  - Organizational fellowship in Turkey
  - Introducing the international reporting standards in Turkey
  - Increasing the number of companies reporting
- United Nations Development Programme
  - “Private Sector and Development“ Project between 2005 and 2007
- European Bank for Reconstruction and Development
TKYD publications brings international research and reports to the local agenda. Some of the TKYD publications published since 2004:
E-Library

Corporate Governance Library (E-Library); It is a web-based library aimed at bringing together the knowledge and experience that reflect the Corporate governance concept built upon fair, transparent, accountable and on responsibility principles.

E-Library is prepared with Turkish and English sources and has lots of research, book, report, presentation, thesis and publication in many different languages.
Corporate Governance Magazine

- Quarterly and published 2,000 copies
- Sent to the individual and corporate members, as well as to the members of the business community, government institutions and the regulators. It is also available on TKYD website.

E-bulletin

- Published quarterly.

TKYD website (www.tkyd.org) supplies a wide range of content in a relevant context and broadening the communication network by the social media accounts.

/türkiye-kurumsal-yönetim-derneği
/TKYD_dernek
/KurumsalYonetim
/TKYDdernek
FIELD OF ACTIVITIES – TKYD ON PRESS

Yetenek sınırlı bir kaynağın değerini bilmek gerek

Şirketler kurumsallaşamadı
Isparta’da halıcıklık yok oldu

Yönetime ‘yabancı’ kaldılar

513 BIST şirketinin sadece 111° onde yabancı uyruklı yönetim kurulu üyesi

35 YABANCI BAŞKAN VAR

513 şirketin 111° onde yabancı uyruklı yönetim kurulu üyeliği, BIST yetkilisi bir yabancı uyruklı yönetim kurulu üyesi olarak anılmaktadır. Aşağıda izlenimlerde ve araştırmalarla göre 13 katal- ga göre yer alan yabancı uyruklı yönetim kurulu üyesi olarak anılmaktadır. 

513 şirketin 227° onde yabancı uyruklı yönetim kurulu üyeliği anılmaktadır. Bu durum 513 şirketin 227° onde yabancı uyruklı yönetim kurulu üyeliği en anlamlı olarak anılmaktadır. BIST yetkilisi bir yabancı uyruklı yönetim kurulu üyesi olarak anılmaktadır.